

Monitoring and Evaluation Calculations

Last Updated: September 18, 2018. Original Release: March 28, 2013

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Version: DevTreks 2.1.6

A. Introduction

The DevTreks sibling reference, Monitoring and Evaluation (M&E) Introduction: Food Nutrition introduces the background logic for M&E calculation and analysis in DevTreks. This reference documents how to use DevTreks' M&E calculators. These calculators support the basic monitoring and evaluation of projects, programs, and technologies (1*).

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B. M&E Calculator Properties (2*)

Version 2.0.4 upgraded this calculator to similar properties and patterns as the Resource Stock Calculator, referenced in the Resource Stock Analysis tutorial. The Stock patterns promote consistency in the use of indicators and accommodate risk and uncertainty in indicator measurement and valuation. Importantly, all of the custom algorithms, referenced in the Technology Assessment and Social Performance tutorials, can also be used with this calculator.

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The following URLs and images display simple indicators in the M&E Calculator 2. These properties coincide closely with the Resource Stock Calculator. For that reason, the properties will not be defined in this reference. Instead, refer to the Resource Stock Calculation tutorial for their definitions. This data is owned by the Family Budgeting and Food Nutrition club in HomeTreks.

https://www.devtreks.org/hometreks/preview/farmworkers/output/2013 Number of children examined for malnutrition/2141223448/none

Indicator Example 1 – no risk and uncertainty calculations (the Indicator.MathExpression fills in the Indicator.QT and Indicator.QTM properties)



tock Indicators		Q5 2	Q5 Unit 2
Indicator 1		0.0000	none
		Math Operator 2	BaselO 2
Indicator 2		equalto	o none o
Labor, Q2 Traini	ng Development	QT 2	QT Unit 2
Indicator 2 Desc	ription	36,000.0000	total cost
This measures the	e full target number of staff	Math Type 2	Math Sub Type 2
hours to spend on materials for nutri	n developing training tion workshops.	none	none
		QT D1 2	QT D1 Unit 2
Indicator 2 URL		0.0000	none
none		QT D2 2	QT D2 Unit 2
Label 2	Rel Label 2	0.0000	none
1120A	none	QT Most 2	QT Most Unit 2
Date 2	Dist Type 2	36,000.0000	total cost
06/30/2013	none 📀	QT Low 2	QT Low Unit 2
Q1 2	Q1 Unit 2	0.0000	none
1,000.0000	hours	QT High 2	QT High Unit 2
Q2 2	Q2 Unit 2	0.0000	none
36.0000	dollars per hour	Math Expression	2
Q3 2	Q3 Unit 2	I2.Q1*I2.Q2	
0.0000	none	Math Result 2	
Q4 2	Q4 Unit 2	none	
0.0000	none		
Q5 2	Q5 Unit 2	+ Indicator 3	

Indicator Example 2 – risk and uncertainty calculated using CTA algorithms (the

Indicator.Algorithm and Indicator.Subalgorithm properties use the remaining Indicator properties to fill in the Indicator.MathResult)



Math Operator 1	BaseIU 1			
equalto 📀	none 💿			
QT 1	QT Unit 1			
15,950.0000	total cost			
Math Type 1	Math Sub Type 1			
algorithm1 📀	subalgorithm1			
QT D1 1	QT D1 Unit 1			
16,000.0000	mean			
QT D2 1	QT D2 Unit 1			
4,000.0000	sd			
QT Most 1	QT Most Unit 1			
15,996.2351	total cost			
QT Low 1	QT Low Unit 1			
15,785.8548	lower 90 % ci			
QT High 1	QT High Unit 1			
16,206.6154	upper 90 % ci			
Math Expression 1				
I1.Q1*I1.Q2				
Math Result 1				
sampled descriptive statistics N,Total,Mean,Median,StdDev,Var,Min,Max 1000, 15996235.1033, 15996.2351, 15884.8752, 4032.0064, 16257075.2358, 2159.6828, 27452.9862, sampled cumulative density function 0.00,0.10,0.20,0.30,0.40,0.50,0.60,0.70,0.80,0. 90,1.00 2159.6828,10987.6260,12621.9591,13785.945				
- Indicator 2				

Version 2.1.4 and Version 2.1.6 deprecated the use of the Score.DataURL property explained in the next example in favor of the Indicator.URL and Score.JointDataURL properties. The Social



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Performance Analysis tutorial demonstrates how the upgraded pattern does a better job with advanced analyses (i.e. R and Python algorithms).

Indicator Example 3 (deprecated pattern) – risk and uncertainty calculated using CTA algorithms with Data URL TEXT datasets (this data is owned by the Natural Resource Stocks club)

https://devtreks1.blob.core.windows.net/resources/network_carbon/resourcepack_1548/resource _9105/MandEDataURL2.csv

	Α	В	С	D	E	F	G	Н	1
1	index	date	label	Y	X1	X2	X3	X4	X5
2	1	42341	NO3A	0	111	120	30	111	0
3	1	42342	NO3A	0	122.1	132	30	122.1	0
4	1	42343	NO3A	0	134.31	145.2	30	134.31	0
5	1	42344	NO3A	0	147.741	159.72	30	147.741	0
6	1	42345	NO3A	0	162.5151	175.692	30	162.5151	0
7	1	42346	NO3A	0	105.45	114	30	105.45	0
8	1	42347	NO3A	0	100.1775	125.4	30	100.1775	0
9	1	42348	NO3A	0	95.1686	137.94	30	95.1686	0
10	1	42349	NO3A	0	90.4102	151.734	30	90.4102	0
11	1	42350	NO3A	0	85.8897	166.9074	30	85.8897	0
12	2	42341	CO2A	0	0.013	298	1	0.16	0
13	2	42342	CO2A	0	0.0137	298	1	0.168	0
14	2	42343	CO2A	0	0.0143	298	1	0.1764	0
15	2	42344	CO2A	0	0.015	298	1	0.1852	0
16	2	42345	CO2A	0	0.0158	298	1	0.1945	0
17	2	42346	CO2A	0	0.0124	298	1	0.152	0
18	2	42347	CO2A	0	0.013	298	1	0.1596	0
19	2	42348	CO2A	0	0.0136	298	1	0.1676	0
20	2	42349	CO2A	0	0.0143	298	1	0.176	0
21	2	42350	CO2A	0	0.015	298	1	0.1848	0

https://www.devtreks.org/greentreks/preview/carbon/output/CTA and M and E Example 1/2141223473/none



HomeTr	Search	Preview	Select	Label 1	Rel Label 1
Edit	Pack	Views	Club	NO3A	CO2A
				Date 1	Dist Type 1
Select		Pac	skit 🕞	11/10/2016	
C Edit Lin	ked Views	Make base 💿		01.1	
M and E O	utnut 2 Calculat			115.4762	
M and E O	itput Z Calculat	Get		02.1	
Media	Mobile D	esktop		Q2 1	Q2 Unit 1
				142.8593	X2
Intro	1	2 3	Help	Q3 1	Q3 Unit 1
Step 1 of 3.	Make Selectio	ns		30.0000	X3
				Q4 1	Q4 Unit 1
Get Selec	ts Cancel	Close		115.4762	X4
Calculator	Name			Q5 1	Q5 Unit 1
Monitoring	Monitoring and Evaluation 2 Output Calculator			0.0000	X5
M and E Ind	icators			Math Operator 1	BaseIO 1
				equalto 🔍	none 📀
	or 1			QT 1	QT Unit 1
Nitrate E	Emissions			403.8118	total
Indicator	1 Description	n		Math Type 1	Math Sub Type 1
Text test	Text test 2			algorithm1	subalgorithm1
				QT D1 1	QT D1 Unit 1
Indicator 1 URL				0.0000	none
none	none			QT D2 1	QT D2 Unit 1
Label 1		Rel Label 1		0.0000	none
NO3A	NO3A CO2A			QT Most 1	QT Most Unit 1



The following image demonstrates that the Version 2.1.6 upgraded patterns emphasize the use of the Indicator.URL property (i.e. the same pattern used in the DevTreksStatsApi app).



QT 1	QT Unit 1	Indicator 1		
403.8118	total	Nitrate Emissions		
Math Type 1	Math Sub Type 1	Indicator 1 Description		
algorithm1	subalgorithm1	Text test 2		
QT D1 1	QT D1 Unit 1			
0.0000	low	Indicator 1 URL		
QT D2 1	QT D2 Unit 1	https://devtreks1.blob.core.windows.net/resources/network_c arbon/resourcepack_1548/resource_9105/MandEDataURL2. csv		
0.0000	high			
QT Most 1	QT Most Unit 1	Label 1	Rel Label 1	
403.8118	total	NO3A	CO2A	
QT Low 1	QT Low Unit 1	Date 1	Dist Type 1	
378.3508	lower 80 % ci	11/10/2016	none	
QT High 1	QT High Unit 1	Q11	Q1 Unit 1	
429.2728	upper 80 % ci	115.4762	X1	
Math Expression 1		Q2 1	Q2 Unit 1	
I1.Q1.X1+I1.Q2.X2+	I1.Q3.X3+I1.Q4.X4+I1.Q5.X5	142.8593	X2	
Math Result 1		Q3 1	Q3 Unit 1	
observed cumulative	density function	30.0000	X3	
354.9000,355.7550,3	58.2772,362.5544,368.6868,372.0000,	Q4 1	Q4 Unit 1	
406.2000,443.8200,4 observed descriptive	85.2020,530.7222,530.7222 statistics	115.4762	X4	
N,Total,Mean,Median	StdDev,Var,Min,Max	Q5 1	Q5 Unit 1	
00,530.7222,	10,010.0404,02.4140,0000.0002,004.00	0.0000	X5	
observed means		Math Operator 1	BaselO 1	
QT mean = 403.8118, 142.8593 Q3 mean =	, Q1 mean = 115.4762, Q2 mean = : 30, Q4 mean = 115.4762, Q5 mean =	equalto	onone o	
0,		OT 1	OT Linit 1	



A major difference from the calculator patterns in the Resource Stock Calculator is that the Score is now technically just another indicator, rather than a completely different type of Indicator. The Score properties are set in a zero-based indexed indicator.

The following image of Score properties show that, for the sake of consistency, they appear similar to the Resource Stock Calculator's Score properties.



		Most Likely	Most Unit	
		60,785.8816	total cost	
Score		Low Estimate	Low Unit	
Package Cost		59,996.9553	lower 90 % ci	
Score Math Expressior	1	High Estimate	High Unit	
I1.QTM+I2.QTM+I3.QTM	+I4.QTM	61,574.8079	upper 90 % ci	
		Math Type	Math Sub Type	
Label	Rel Label	algorithm1 📀	subalgorithm1	
1120	1120A	Math Result		
Total Score	Score Unit	sampled descriptive statis	stics	
60,785.1286	total cost	N,Total,Mean,Median,StdDev,Var,Min,Max		
D1	D1 Unit	Score URL		
60,800.0000	mean	none		
D2	D2 Unit	Calculations Descriptio	n	
15,000.0000	sd	v204b		
Date	Dist Type	V2040		
11/01/2016	normal 📀	Media URL		
Iterations	Confidence Interval	http://localhost:50032/res	ources/network_carbon/re	
1000	90	sourcepack_528/resource	e_1858/EU-Disaster-	
Random Seed	BaselO	Data URL		
5	none 📀	none		
Math Operator				
equalto 📀		Output Group: M and E N and Changes	utrition Distribution, Stats	
Most Likely	Most Unit	Output : 2014 ME2 Food F	Package Distributed	
60,785.8816	total cost			
L E-1	1	 Indicators Detail 	s	

The following properties differ from the Resource Stock Calculator and require further explanation.



Score Label, Related Label, and Date: These properties can also be set for the Score. In effect, the Score will be treated like any other indicator when analyses are run. In general, these properties should be set separately for the Score –they should not match sibling indicators, or the Score will be aggregated together with the siblings.

Score Iterations, Score Confidence Interval, and Score Random Seed: Each indicator, including the Score, now contain these properties. For the sake of consistency, this version only displays and uses these properties from the Score. This version uses the Score properties with sibling Indicators as well.

Score Joint Data URL, URL, and Data URL: This calculator does not include the Stock Calculator's Joint Data URL property. Instead the Indicators[0].URL property is used to hold the Joint Data URLs. Unlike the Stock calculator, Calculator.DataURL and Indicator.URL TEXT datasets can also be used to set the Score calculations.

Score Math Expression: This calculator can use the zero indexed indicator or Score, I0, in the Indicator.MathExpression (I0.QT*I1.QTM). Scores do not display an Indicator's Q1 to Q5 properties because those properties are not believed essential for calculating Scores (until proven otherwise). The Score Q1 to Q5 properties should not be referenced in the Score Math Expression.

The following list explains the differences from the Resource Stock Calculator Indicator properties.

Resource Stock Indicator.Label and TEXT datasets: The Resource Stock Calculator requires that each Indicator.Label in a base element is unique. That calculator uses Labels as unique keys in the collections of indicators used to carry out analyses. TEXT datasets, such as Indicator.DataURL and Indicator.URL, also reference and update Indicators by their unique Labels.

M&E 2 Indicator.Label and TEXT datasets: This calculator does not require unique Labels. In fact, most M&E calculations may prefer using collections of Indicators with

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the same Labels. For example, many examples in the M&E 2 Analysis reference demonstrate using temporal Indicators, such as quarterly or semiannual Indicators, that have the same Label. The calculator uses an Indicator's indexed position, rather than Label, in calculations and analyses (i.e. Score = index position 0, Indicator 1 = index position 1, Indicator 15 = index position 15). The Label is only used to aggregate Indicators prior to conducting any analyses. TEXT datasets, such as Calculator.DataURL and Indicator.URL, also reference and update Indicators by their indexed position, rather than their Label.

Further examples of the use of TEXT datasets with M&E calculations can be found in the Technology Assessment 1, CTA 01, tutorial. The Social Performance Analysis tutorial demonstrates that existing TEXT datasets used with Stock calculators do not need to be changed when an algorithm, rather than the M&E calculators, manipulates the data.

Indicator.BaseIO and Score.BaseIO: The Resource Stock calculators use this property to update the underlying Input or Output's properties, such as price or quantity. The M&E calculators currently do not. Current thinking is that the two sets of calculators complement one another and should be used jointly. In other words, legitimate analysis can be run by using the Resource Stock calculators to document Inputs and Outputs and to use Stock Analyzers to automatically analyze those aggregated Indicators in the remaining base elements. It may not always be necessary to run M&E calculators for every base element and it probably shouldn't be done for base element Indicators that can be automatically calculated using the Stock analyzers.

The Technology Assessment references have concrete examples that make this point in greater detail. The CTA 01 reference demonstrates that economic performance Indicators, in particular, may be analyzed better using Stock Indicators –the cost and benefit Indicators can be aggregated in the same manner as the base element costs and benefits.



The following image of the Score Totals for Example 3 demonstrates that Score analytic results are displayed as Indicator 0, based upon a zero-based indicator index. Scores do not display an Indicator's Q1 to Q5 properties.

Output Group: M and E CTA Tests

Output : CTA Data URL 2

Indicators Details

Indic 0 Name: Total Score	Label: S01	
Date: 11/10/2016	Rel Label: NO3A, CO2A	
Math Type: algorithm1	Dist Type: triangle	
Math Sub Type: subalgorithm	1Base IO: none	
Math Express:	Math Operator: equalto	
I1.QTM*I2.QTM		
QT Amount: 120,814.9987	QT Unit: total score	
QT D1 Amount: 100,000.0000	QT D1 Unit: low	
QT D2 Amount: 150,000.0000	QT D2 Unit: high	
QT Most Amount:	QT Most Unit: most likely	
123,559,4540	score	
QT Low Amount:	QT Low Unit: lower 80 % ci	
122,960,9017		
QT High Amount:	QT High Unit: upper 80 % ci	
124,158,0063		
Score Math Result: sampled d	lescriptive statistics	
N.Total.Mean.Median.StdDev.	.Var.Min.Max 500.	
61779726.9870, 123559.4540	. 122326.3241, 10375.2224,	
107645239.1829. 101144.583	2. 148185.6160, sampled	
cumulative density function		
0.00,0.10,0.20,0.30,0.40,0.50,	0.60,0.70,0.80,0.90,1.00	
101144.5832,110539.1929,11	3914.6207,117228.1542,120686.	
Indic 1 Name: Nitrate	Label: NO3A	
Emissions		
Date: 11/10/2016	Rel Label: CO2A	
Math Type: algorithm1	Dist Type: none	
Math Sub Type: subalgorithm	1Base IO: none	
Q1 Amount: 115.4762	Q1 Unit: X1	
Q2 Amount: 142.8593	Q2 Unit: X2	
Q3 Amount: 30.0000	Q3 Unit: X3	
Q4 Amount: 115.4762	Q4 Unit: X4	
Q5 Amount: 0.0000	Q5 Unit: X5	
Math Express:	Math Operator: equalto	
I1.Q1.X1+I1.Q2.X2+I1.Q3.X3-	H1.Q4.X4+I1.Q5.X5	
QT Amount: 403.8118	QT Unit: total	
QT D1 Amount: 0.0000	QT D1 Unit: none	
QT D2 Amount: 0.0000	QT D2 Unit: none	
QT Most Amount: 403.8118	QT Most Unit: total	
QT Low Amount: 378.3508	QT Low Unit: lower 80 % ci	
QT High Amount: 429.2728	QT High Unit: upper 80 % ci	

The final calculations and analyses look cleaner and more professional when all properties are filled out for each indicator (if I1.Q2 is not being used, set I1.Q2Amount=0 and I1.Q2Unit=none). The following sections explain how each M&E calculator uses these properties to support specific types of analyses.

Each calculator supports up to 15 indicators plus the Score. The same indicator, such as I121 Labor for Training, can be added to more than one M&E element. For example, a two year project may use two separate Input Series to keep track of the same indicators. When first adding indicators, good practice is to add the indicators needed into a parent base element and then use the Relations properties to copy the indicators into children base elements (i.e. Input to Input Series, Operation Group to Operations). Once they have been copied, change the children as needed, return to the parent and update its views by making a base document, setting Use in Descendants= true and Overwrite Descendants=false, rerun the calculator, and save the results.

Individual indicators can't be inserted or deleted, but indicators that have their Indicator.Name and Indicator.Label set to empty or "none" won't be calculated or displayed. Indicator measurement should be carefully planned out, preferably using the results of previous M&E analyses, before indicators are entered by any club.

C. M and E Base Element Calculators

Separate M&E calculators are available for each M&E element, including Inputs, Outputs, Operations, Components, Outcomes, Operating Budgets, and Capital Budgets. Indicators can be added to each element within each application. For example, an Input M&E element can have indicators for the Input Group, Input, and Input Series elements. Operating Budgets can have indicators for the Budget Group, Budget, and Time Period base elements.

Each calculation is specific to a specific type of base element. Output calculations are only pertinent to Output elements, Input calculations to Input elements, Time Period calculations to Time Period elements, and so on. This rule also holds for all descendent elements –Output Series calculations are only pertinent to Output Series, Input Series calculations to Input series, and so



on. The result is that, unlike most other calculators and analyzers in DevTreks, calculations are never aggregated from descendants to ancestors. Output calculations never include Output Series data, Operations never contain Input data, and so on. The Monitoring and Evaluation 1: Food Nutrition reference explains the reason for this type of aggregation –Output indicators are not the same as Outcome indicators, Time Period indicators are not the same as Outcome or Component Indicators.

Use the Resource Stock Calculators when descendent indicators need to be aggregated into ancestors.

Although NPV calculators do not need to be run prior to running the M&E Calculations, good practice is to update the base elements costs and benefits at the same time as the M&E calculations. The M&E Indicators add a performance dimension to the cost and benefits dimensions.

D. Data URLs

These calculators and sample data sets can be found at the following URLs (**3***). Additional M&E URLs can be found in the CTAP reference in the Social Performance tutorial. Section F explains why the M&E 1 calculators and analyzers in some of these URLs are no longer used. Most sample datasets referenced in tutorials throughout DevTreks were rerun during Version 2.1.0 tests. Only a subset of the following datasets were rerun for Version 2.1.0. In addition, localhost:5000 datasets were rerun and their URLs can be found in other tutorials.

Calculators URI:

https://www.devtreks.org/hometreks/preview/farmworkers/linkedviewgroup/Monitoring and Evaluation Calculators/53/none/

Inputs URI:

https://www.devtreks.org/hometreks/select/farmworkers/servicebase/M and E Malnutrition Inputs/2651/none/

Version 2.10 tests



https://www.devtreks.org/hometreks/preview/farmworkers/input/2013 Nutrition Training Manual Development/2147397488/none

Outputs URI:

https://www.devtreks.org/hometreks/select/farmworkers/servicebase/M and E Malnutrition Outputs/2656/none/

Version 2.10 tests

https://www.devtreks.org/hometreks/preview/farmworkers/output/2013 Number of food nutrient packages distributed/2141223449/none

Components URI:

https://www.devtreks.org/hometreks/select/farmworkers/servicebase/M and E Malnutrition Components/2650/none/

Version 2.10 tests

https://www.devtreks.org/hometreks/preview/farmworkers/componentgroup/M and E Food Delivery/656/none

Operations URI:

https://www.devtreks.org/hometreks/select/farmworkers/servicebase/M and E Malnutrition Operations/2654/none/

Version 2.10 tests

https://www.devtreks.org/hometreks/preview/farmworkers/operationgroup/M and E 2 Food Delivery/758/none

Outcomes URI:

https://www.devtreks.org/hometreks/select/farmworkers/servicebase/M and E Malnutrition Outcomes/2655/none/

Version 2.10 tests

https://www.devtreks.org/hometreks/preview/farmworkers/outcomegroup/Nutrition Delivery/36/none

Capital Budgets URI:



https://www.devtreks.org/hometreks/select/farmworkers/servicebase/M and E Malnutrition Investments/2652/none/

Version 2.10 tests

https://www.devtreks.org/hometreks/preview/farmworkers/investment/M and E Malnutrition 2 Project A/426/none

Operating Budgets URI:

https://www.devtreks.org/hometreks/select/farmworkers/servicebase/M and E Malnutrition Op Budgets/2653/none/

Version 2.10 tests

https://www.devtreks.org/hometreks/preview/farmworkers/budget/M and E 2 Operating Budget/273083904/none

Multimedia URI:

https://www.devtreks.org/hometreks/select/farmworkers/resourcegroup/M and E Stories/144/none/

Story URI:

https://www.devtreks.org/hometreks/select/farmworkers/linkedviewgroup/M and E Malnutrition Stories/54/none/

Version 2.10 tests

https://www.devtreks.org/hometreks/preview/farmworkers/linkedviewgroup/Monitoring and Evaluation Malnutrition Stories/54/none

E. ME 2 Analysis

The M&E Calculator 2 supports Totals, Statistical, Incremental Change, and Progress, analysis. The Monitoring and Analysis 2 tutorial documents theses analyses.

F. Other Calculators (4*)

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Version 1.9.4 moved documentation for the M&E Calculator 1 to Appendix A. It's been deprecated in favor of M&E Calculator 2 simply because 49 calculators and analyzers can be maintained, improved, and tested, better than 98. Future releases may include additional calculators and types of calculations, such as those documented for M&E Calculator 1 (if they can be maintained well).

Summary and Conclusions

Clubs using DevTreks can use M&E calculators to track generic indicators that support the basic monitoring and evaluation of projects, programs, and technologies. Better monitoring and evaluation of projects, programs, and technologies may help people to improve their lives and livelihoods.

Footnotes

- Analysts have developed a wide assortment of indicators for M&E analysis. For example, the US, CMS and the World Health Organization use Performance, or Outcome, Indicators that have advanced properties relative to the generic indicators used with the calculators in this reference (refer to the *Health Care Analysis 1* reference). The *Resource Stock Calculation 1* tutorial explains how to use both sets of indicators together.
- 2. Although the M&E Calculator 2 used prior to Version 2.0.4 had much simpler indicator properties, it turns out that several of those properties including Name, Label, Description, Date, Q1 and Q2, are the same in the upgraded calculator. It's not particularly difficult to upgrade the old calculations to the new calculations (i.e. by using the Indicator.MathExpression to define the mathematical relation between Q1 and Q2). No real effort was made to ensure compatibility between calculator versions because the upgraded calculator has more to offer.
- 3. DevTreks doesn't run calculations and analyses for every base element in a data set. Our primary role is software, rather than content, development. We run enough calculations and analyses on the localhost and cloud host to test how the calculators and analyzers work.



 Further examples of M&E Progress calculators and calculations can be found in Table 33, US, GAO 2009.

References

References for M&E calculation and analysis can be found in the *Monitoring and Evaluation 1: Food Nutrition* reference.

References Note

We try to use references that are open access or that do not charge fees.

Improvements, Errors, and New Features

Please notify DevTreks (devtrekkers@gmail.com) if you find errors or can recommend improvements.

Video tutorials explaining this reference can be found at:

https://www.devtreks.org/commontreks/preview/commons/resourcepack/Monitoring and Evaluation 1/476/none



Appendix A. Deprecated M&E Calculator 1 and M&E 1 Analyzers

This calculator was deprecated in favor of M&E Calculator 2 simply because 49 calculators and analyzers can be maintained and improved better than 98. It's also useful in demonstrating that, without labor constraints, any number of M&E calculators can be developed and supported.

The following image displays an indicator in the M&E Calculator 1. Note that these indicators include separate Alternative Type or Target Type properties.

devtreks.cloudapp.net/hometreks/sea	arch/far	mworkers/input/none/0/none		
Indicator 1				
Indicator 2				
Labor, Full Target Training Development				
ndicator 2 Description				
The full target number of staff hours to spend on deve 100% finished.	eloping t	raining materials for nutrition workshops is 100	0 hours and	
_abel 2				
1120				
Target Type 2		Alternative Type 2		
fulltarget	0	none	0	
Date 2		Indicator Type 2		
09/12/2013		operating	0	
Weight 2		Math Type 2		
1.000		Q1_multiply_Q2	0	
Amount A 2		Unit A 2		
		hours		
1000.000				
1000.000 Amount B 2		Unit B 2		
1000.000 Amount B 2 30.000		Unit B 2 dollars		
1000.000 Amount B 2 30.000 Total 2		Unit B 2 dollars Total Unit 2		

The only property differences from M&E calculator 1 are:



Target Type: Used with progress analyzers to measure actual progress achieved versus benchmark goals and targets. Options include benchmark, full target, partial target, and actual. The partial target option can be used when thresholds must be defined.

The M and E 2 Calculator documentation holds for this calculator as well. Separate calculators can be added to separate base elements and the calculations will not be aggregated into ancestor elements.

G. M&E 1 Analyzers

The calculations run from the M&E Calculator 1 supports Totals, Statistical, Incremental Change, and Incremental Progress, analysis (see the *Monitoring and Evaluation Analysis 1* reference). M&E Calculator 2 is meant to be used together with the calculators and analyzers explained in the *Net Present Value 1, Benefit Cost Analysis 1, Life Cycle Analysis 1 and 2,* and *Resource Stock*, references. This calculator places greater emphasis on aggregating base elements prior to aggregating indicators compared to the M&E Calculator 1. Multiple different indicators can be measured in the same base element by using different labels for each indicator.Indicator properties, such as Date, Label, Target Type, and Alternative Type, must be set a specific way for each type of analysis, as follows:

1. Totals Analysis

A Totals analysis is the initial calculation run for any calculation or analysis that uses this calculator. The final Total is derived from the mathematical operation carried out of the Q1, Q2 and Weight properties. All analyses run this calculation prior to running any subsequent analysis. Section D. M&E Calculator Properties, displays a typical indicator. The base element's Multipliers, such as Input.OCAmount, Output.Times, Operation.Amount, TimePeriod.Amount, do not change the final calculated, or analyzed, totals.

2. Statistics Analysis

A Statistics analysis supports the statistical measurement of indicators. This calculation is appropriate when indicators need gross numeric measurement rather than goal measurement. It's also appropriate when alternatives need simple statistical comparisons. Aggregation takes place using the Label property. Only indicators with an Indicator Type property set to Actual are used in the analysis. Practical examples include tracking average drug prices, median farmland values, the probability of health care costs, or the variance of carbon pollution levels.

3. Change Analysis

A Change analysis supports the analysis of incremental changes among indicators. A Change by Year calculation supports analysis of annual changes of indicators, such as 2012, 2013, and 2014. A Change by Id (or Label) calculation supports analysis of changes between indicators that have different labels, such as IN100, IN101, and IN102.

A Change by Year analysis is appropriate when changes in indicators need to be analyzed yearly. It's also appropriate when alternatives need annual comparisons. The measurement uses the Label and Date (i.e. year) properties to aggregate indicators. The first indicator entered is generally a Benchmark Indicator that sets initial amounts and totals. If the Benchmark is left out, the initial amounts and totals for calculating changes will be zero. Subsequent indicators that have an Indicator Type property set to Actual are used to measure yearly changes. Indicators within the same year will be summed together (sum Q1, sum Q2, sum Total) and the totals will be used to calculate incremental changes between periods (keep this in mind when setting Benchmarks). Practical examples include tracking changes in drug prices, farmland values, health care costs, or carbon pollution levels.

The following image displays what an Output Indicator for one year looks like (notice that only Benchmark and Actual indicators are used):

> C	hometreks/search/farmworkers/input/none/0/none
output Series : 2012 Number of childro	en examined for malnutrition. Proiect 01
Indicators Details	
Indic 1 Name: Benchmark malnourishe	d children Label: 0123A
examined	
Price Type, rev	Indic Type, benchmark
Weight, 1.000 Math Type: O1_divide_O2	Date: 2012-01-15100.00.00
O1 Amount: 1000 000	Alternative, none
Q1 Amount: 1000.000	O2 Unit: children nonulation
Total: 0.100	Unit: proportion children
Indic 1 Description: This indicator measurement	ures the benchmark proportion of malnourished children
examined each year prior to the malnut	rition improvement program.
Indic 2 Name: Q1 malnourished childre	en Label: 0123A
examined	
Price Type: rev	Indic Type: actual
Weight: 1.000	Date: 2012-03-15T00:00:00
Math Type: Q1_divide_Q2	Alternative: none
Q1 Amount: 500.000	Q1 Unit: children
Q2 Amount: 10000.000	Q2 Unit: children population
Total: 0.050	Unit: proportion children
Indic 2 Description: This indicator measurements	ures the Q1 proportion of malnourished children examined
during the mainutrition improvement pro	ogram.
Indic 3 Name: Q2 mainourished childre	en Label: 0123A
examined Brian Type: roy	India Tyro: actual
Weight: 1 000	Date: 2012 06 15T00:00:00
Math Type: 01 divide 02	Alternative: none
01 Amount: 500 000	O1 Unit: children
Q2 Amount: 10000 000	Q2 Unit: children population
Total: 0.050	Unit: proportion children
Indic 3 Description: This indicator measurement	ures the Q2 proportion of malnourished children examined
during the malnutrition improvement pro	ogram.
Indic 4 Name: Q3 malnourished childre	en Label: 0123A
examined	
Price Type: rev	Indic Type: actual
Weight: 1.000	Date: 2012-09-15T00:00:00
Math Type: Q1_divide_Q2	Alternative: none
Q1 Amount: 500.000	Q1 Unit: children
Q2 AMOUNT. 10000.000	Q2 Unit, children population
India 4 Description: This indicator mass	Unit. proportion children ures the O3 proportion of malpourished children examined
during the malnutrition improvement pro	ares the QS proportion of mainourished children examined
The second	641 F411

A Change by Id analysis is appropriate when changes need to be analyzed between different indicators. It's also appropriate when alternatives need regular comparisons. Only indicators that have an Indicator Type property set to Actual are used in the analysis. The first indicator entered is generally a Benchmark Indicator that sets initial amounts and totals. If the Benchmark is left out, the initial amounts and totals for calculating changes will be zero. Subsequent indicators that have an Indicator Type property set to Actual are used to measure changes. Practical examples



include tracking changes in drug prices, farmland values, health care costs, or carbon pollution levels.

A Change by Id calculations can support other types of incremental change analyses, such as Marginal Cost per Unit Output, by carefully setting the Q1, Q2, Weight and Math type properties. This calculation is appropriate when decision support must be based on cost effectiveness criteria, such as cost per unit of benefit. For example, examine the following basic marginal cost analysis:

x 21

erage Cost Analysis vs. Marginal Cost Analysis

e importance of determining marginal costs is apparent in the analysis by Neuhauser and Lewicki of a proposed protocol of sequential stool guaiac testi scure a steep rise in marginal costs of testing because the high detection rate from the initial tests is averaged over subsequent tests that contribute ps to demonstrate how it is possible to spend steeply increasing health care resources for diminishing returns in health benefits.

No. tests	No. of cancers detected	Additional cancers detected	Total cost (\$) of diagnosis	Additional (\$) cost of diagnosis	Average cost (\$) per cancer detected	Marginal cost (\$) per cancer detected
1	65.9469	65.9469	77,511	77,511	1,175	1,175
2	71.4424	5.4956	107,690	30,179	1,507	5,492
3	71.9004	0.4580	130,199	22,509	1,810	49,150
4	71.9385	0.0382	148,116	17,917	2,059	469,534
5	71.9417	0.0032	163,141	15,024	2,268	4,724,695
6	71.9420	0.0003	176,331	13,190	2,451	47,107,214

Cancer screening	and detection costs with s	equential guaiac tests

s analysis assumed that there were 72 true cancer cases per 10,000 population. The testing protocol provided six stool guaiac tests per person to det sitive, a barium-enema test was performed, which was assumed to yield no falsepositive and no false-negative results. Other assumptions: the true-poit was 91.667%; the false-positive rate of any single guaiac test was 36.508%; the cost of the first stool guaiac test was \$4 and each subsequent gua s \$100. The marginal cost per case detected depends on the population screened and the sensitivity of the test used.

urce: Neuhauser 1975.

This analysis can be carried out using the Change by Id calculation. The following image shows that the Indicator.Q1Amount property must correspond to the Quantity of Cancers Detected column in the image above, while the Indicator.Q2Amount property must equal the Price per Diagnostic Test. The Indicator.Weight property is a general multiplier that is used to derive the final Total Cost. The Total is the Total Cost (Q1Amount * Q2Amount * Weight) of the indicator. This particular calculator is useful for quick, summary, marginal cost analysis.



devtreks.cloudapp.net/hometreks/search/farmworkers/input/none/0/none 숬 C Indicator 1 Indic 1 Name: 1 Test Marg Cost Cancers Label: I130A Detected Indicator Type: oc Target Type: actual Weight: 293.839 Date: 06/23/1975 Math Type: Q1 multiply Q2 Alternative: A Q1 Amount: 65.947 Q1 Unit: cancers detected Q2 Amount: 4,000 Q2 Unit: price per cancer detected Total: 77511.202 Unit: total cost Indic 1 Description: Q1 measures the number of cancers detected, Q2 measures the diagnosis price per cancer detected, Weight is a general multiplier, and Total measures the totals costs per treatment. Indicator 2 Indic 2 Name: 2 Test Marg Cost Cancers Label: I130A Detected Indicator Type: oc Target Type: actual Weight: 301.474 Date: 06/23/1975 Math Type: Q1_multiply_Q2 Alternative: B Q1 Amount: 71.442 Q1 Unit: cancers detected Q2 Amount: 5.000 Q2 Unit: price per cancer detected Total: 107689.528 Unit: total cost Indic 2 Description: Q1 measures the number of cancers detected, Q2 measures the diagnosis price per cancer detected, Weight is a general multiplier, and Total measures the totals costs per treatment Indicator 3 Indic 3 Name: 3 Test Marg Cost Cancers Label: I130A Detected Indicator Type: oc Target Type: actual Weight: 301.804 Date: 06/23/1975 Math Type: Q1 multiply Q2 Alternative: C Q1 Amount: 71.900 Q1 Unit: cancers detected Q2 Amount: 6.000 Q2 Unit: price per cancer detected Total: 130198.246 Unit: total cost Indic 3 Description: Q1 measures the number of cancers detected, Q2 measures the diagnosis price per cancer detected, Weight is a general multiplier, and Total measures the totals costs per treatment.

The following image displays the corresponding *Change by Id Analysis*. Note that this analysis uses the Marginal Cost property to measure the incremental change between indicators. Future references are expected to expand the number of tools for carrying out marginal analysis.



C devtreks.cloudapp.net/hometreks/search/farmworkers/input/none/0/	
Percent Q2 Change : 20.000 Average Cost : 1810.824 Price Elasticity : 0.000	Benchmark Q2 Percent Change : 0.000 Marginal Cost : 49145.672
Description : Q1 measures the number price per cancer detected, Weight is a ge costs per treatment.	of cancers detected, Q2 measures the diagnosis neral multiplier, and Total measures the totals
Indicator 4	
Indicator 1 Name : 4 Test Marg Cost	Type : actual
Label : 1130A Actual Total : 148116.934 Benchmark Total : 0.000 Percent Total Change : 13.763 Q1 Total : 71.939 Benchmark Q1 : 0.000 Percent Q1 Change : 0.054 Q2 Total : 7.000 Benchmark Q2 : 0.000 Percent Q2 Change : 16.667 Average Cost : 2058.924 Price Elasticity : 0.000 Description : Q1 measures the number price per cancer detected, Weight is a ge costs per treatment.	Unit : total cost Date : 06/23/1975 Total Change : 17918.688 Benchmark Percent Change : 0.000 Q1 Unit : cancers detected Q1 Change : 0.039 Benchmark Q1 Percent Change : 0.000 Q2 Unit : price per cancer detected Q2 Change : 1.000 Benchmark Q2 Percent Change : 0.000 Marginal Cost : 459453.538 of cancers detected, Q2 measures the diagnosis
Indicator 5	
Indicator 1 Name : 5 Test Marg Cost	Type : actual
Label : I130A Actual Total : 163141.435 Benchmark Total : 0.000 Percent Total Change : 10.144 Q1 Total : 71.942 Benchmark Q1 : 0.000	Unit : total cost Date : 06/23/1975 Total Change : 15024.501 Benchmark Percent Change : 0.000 Q1 Unit : cancers detected Q1 Change : 0.003 Benchmark Q1 Percent Change : 0.000 Q2 Unit : price per cancer detected

4. Progress Analysis

Progress analyses support the analysis of incremental progress in planned versus actual indicators. The planned indicators use a Target Type property of Benchmark, Partial Target, or Full Target. The actual indicators use a Target Type property of Actual. The actual indicators are always compared to the planned indicators. The indicators being compared must have the same



Label. This calculation is appropriate when indicators need to measure the progress being made in the accomplishment of goals and targets. The targets are defined using Target Type properties of Full Target or Partial Target. It's also appropriate when alternatives need goal-dependent comparisons.

Most M&E calculations will have multiple Partial Target indicators for partial target periods, such as monthly, quarterly, or semiannually. Each of these partial target periods will include one or more Actual indicators that sum the actual accomplishments for the period. The summations are carried out by aggregating actual indicators that have a date that is less than their corresponding partial target date, and greater than or equal to a previous partial target date.

The following two images display six Input indicators that measure progress over two quarterly periods.







→ C devtreks.cloudapp.net/hometr	eks/search/farmworkers/input/none/0/none
+ Indicator 3	
Indicator 4	
Indic 4 Name: Labor, Q2 Target Training Development Indicator Type: oc Weight: 1.000 Math Type: Q1_multiply_Q2 Q1 Amount: 250.000 Q2 Amount: 35.000 Total: 8750.000 Indic 4 Description: The Q2 partial target nur materials for nutrition workshops is 250 hour	Label: I120 Target Type: partialtarget Date: 09/12/2013 Alternative: B Q1 Unit: hours Q2 Unit: dollars Unit: dollars nber of staff hours to spend on developing training s and 100% finished.
Indicator 5	
Indic 5 Name: Labor, Q1 Actual Training Development Indicator Type: oc Weight: 1.000 Math Type: Q1_multiply_Q2 Q1 Amount: 700.000 Q2 Amount: 31.000 Total: 21700.000 Indic 5 Description: This measures the Q1 act training materials for nutrition workshops. Th target.	Label: I120 Target Type: actual Date: 06/10/2013 Alternative: A Q1 Unit: hours Q2 Unit: dollars Unit: dollars tual number of staff hours to spend on developing e actual target was 600 / 750 80% of the partial
Indicator 6	
Indic 6 Name: Labor, Q2 Actual Training Development Indicator Type: oc Weight: 1.000 Math Type: Q1_multiply_Q2 Q1 Amount: 325.000 Q2 Amount: 34.000 Total: 11050.000 Indic 6 Description: This measures the Q2 activation training materials for nutrition workshops. Th	Label: 1120 Target Type: actual Date: 09/10/2013 Alternative: B Q1 Unit: hours Q2 Unit: dollars Unit: dollars ctual number of staff hours to spend on developing the actual target was 300 / 250 120% of the partial

Although not displayed, additional base elements are used to store the actual results for additional quarters. Note the conventions for dates - actual indicators must have a date that is less than their corresponding partial target date, and greater than or equal to a previous partial target date. The following image displays a Progress Analysis of these calculations:





Indicator 1 Name : Labor, Q1 Target Training Type : partialtarget Development Label : 1120 Actual Unit : dollars Actual Total : 21700.000 Actual Date : 06/10/2013 Benchmark Percent: 0.000 Benchmark Total : 0.000 Partial Target Total: 24500.000 Partial Target Date : 06/12/2013 Partial Target Percent : 88.571 Full Target Percent : 72.333 Full Target Total : 30000.000 Description : The Q1 partial target number of staff hours to spend on developing training materials for nutrition workshops is 750 hours and 75% finished. Indicator 2 Indicator 2 Name : Labor, Q2 Target Training Type : partialtarget Development Label : 1120 Actual Unit : dollars Actual Total : 11050.000 Actual Date : 09/10/2013 Benchmark Total : 0.000 Benchmark Percent : 0.000 Partial Target Total: 8750.000 Partial Target Date : 09/12/2013 Partial Target Percent : 126.286 Full Target Percent : 36.833 Full Target Total : 30000.000 Description : The Q2 partial target number of staff hours to spend on developing training materials for nutrition workshops is 250 hours and 100% finished. Feedback About farmworkers/input/2013 Nutrition Training Manual Development/2147397488/none

5. Comparative Analyses

DevTreks supports basic M&E comparative analysis. Each indicator being compared in an analysis must have the Alternative Type property set to an appropriate option (A, B, C, ...). The exact same type of Analyses explained in previous sections will be carried out, but, before running the analysis, the Indicators will be subdivided further by the Alternative. In effect, this is similar to a Change by Alternative Type calculation, except the analyses are carried out using the Compare Only property of analyzers. Further details about can be found in the *Monitoring and Evaluation Analysis 1* reference.